Cost/Ctr	Service Area	Draft Budget 2021-22 (£)
	Senior Management Team	554,210
SM000G	Senior Management Team	554,210
	Internal Operations	9,284,155
FB000G SH014G CC004G FC000G SC001G SC002G SC004G SC006G SG007G SH001G SH002G SH003G RH000G FE000G SC003G	Corporate: Comms and Engage Oper Costs Comms and Engagement SHAPE Legal Partnership Governance Register of Elections Conducting Elections Members Internal Audit Health and Safety at Work ICT Infrastructure ICT Communications ICT Systems Internal Change People - HR Learning & Develop	5,473,040 191,580 234,090 410,150 406,610 64,350 14,930 498,540 132,320 80,200 1,173,190 350,050 551,020 272,940 959,770 133,300
SE018G SE020G SE006G SE012G SE030G SE019G SE029G SE009G SE010G SE059G SE014G SE041G SE041G SE042G SE048G FC001G	Customer: Business Intelligence Business Operations Deane Helpline Customer Contact Centre Visitor Centres Digital Mailroom Income Control and Sundry Debt Council Tax Collection (rev) Council Tax Support (Benefits) Powys Fraud Contract Discretionary Housing Payments Rent Allowances Rent Rebates Universal Credit Strategy	2,175,800 281,790 671,530 (108,890) 1,000,450 (22,480) 0 342,910 66,170 77,580 30,250 0 (159,930) (80,080) 0 76,500
SC007G SC009G SH004G SH012G	Finance: Non-Distributed Costs Corporate Management Insurance Finance	<b>1,635,315</b> 1,904,460 (1,223,480) 97,030 857,305

Cost/Ctr	Service Area	Draft Budget 2021-22 (£)
	Housing Directorate	3,028,290
	Housing & Communities:	1,580,930
HS015G	GF Homelessness Team	735,550
SE026G	Homelessness	642,000
SE022G	Housing Enabling	154,980
SE023G	Housing Options	48,400
SE028G	Homefinder	0
SE027G	Rough Sleepers Initiative	0
	Housing Development & Regeneration:	942,370
HS023G	Housing Strategy Team	107,880
HS014G	Housing Enabling Team	153,690
HS021G	Community Resilience	292,700
SF003G	Community Grants	215,870
SE007G	Community Safety	128,460
SF020G	Community Chest Fund	0
SC008G	Shopmobility	43,770
	Housing Property:	504,990
HS003G	Corporate Property Team	329,370
CC008G	Housing Partnership	175,620
	Development & Place Directorate	2,230,860
FD000G	Stragegic Place Planning:	1,695,090
FD000G RD000G	Stragegic Place Planning: Strategy and Policy	<b>1,695,090</b> 797,480
FD000G RD000G SD001G	Stragegic Place Planning: Strategy and Policy Strategy - Staffing Costs	1,695,090
RD000G	Stragegic Place Planning: Strategy and Policy	<b>1,695,090</b> 797,480 0
RD000G SD001G	Stragegic Place Planning: Strategy and Policy Strategy - Staffing Costs Planning Policy	<b>1,695,090</b> 797,480 0
RD000G SD001G SD002G	Stragegic Place Planning: Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town	<b>1,695,090</b> 797,480 0 0 118,480
RD000G SD001G SD002G SE033G	Stragegic Place Planning: Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges	1,695,090 797,480 0 0 118,480 (58,150)
RD000G SD001G SD002G SE033G PG007G SE011G SE015G	Stragegic Place Planning: Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development	1,695,090 797,480 0 0 118,480 (58,150) 0 202,890 551,680
RD000G SD001G SD002G SE033G PG007G SE011G SE015G SE036G	Stragegic Place Planning: Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development Planning Applications	1,695,090 797,480 0 0 118,480 (58,150) 0 202,890 551,680 137,070
RD000G SD001G SD002G SE033G PG007G SE011G SE015G SE036G SE008G	Stragegic Place Planning: Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development Planning Applications Conservation & Listed Build	1,695,090 797,480 0 118,480 (58,150) 0 202,890 551,680 137,070 55,150
RD000G SD001G SD002G SE033G PG007G SE011G SE015G SE036G SE008G SE045G	Stragegic Place Planning: Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development Planning Applications Conservation & Listed Build Sports Develop & Community	1,695,090 797,480 0 118,480 (58,150) 0 202,890 551,680 137,070 55,150 40,000
RD000G SD001G SD002G SE033G PG007G SE011G SE015G SE036G SE036G SE045G SE045G SE038G	Stragegic Place Planning: Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development Planning Applications Conservation & Listed Build Sports Develop & Community Planning Applications & Advice	1,695,090 797,480 0 118,480 (58,150) 0 202,890 551,680 137,070 55,150 40,000 (84,820)
RD000G SD001G SD002G SE033G PG007G SE011G SE015G SE036G SE008G SE045G SE038G SE038G SG005G	Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development Planning Applications Conservation & Listed Build Sports Develop & Community Planning Applications & Advice Indoor Sports & Recreation	1,695,090 797,480 0 118,480 (58,150) 0 202,890 551,680 137,070 55,150 40,000 (84,820) (7,690)
RD000G SD001G SD002G SE033G PG007G SE011G SE015G SE036G SE036G SE045G SE045G SE038G	Stragegic Place Planning: Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development Planning Applications Conservation & Listed Build Sports Develop & Community Planning Applications & Advice	1,695,090 797,480 0 118,480 (58,150) 0 202,890 551,680 137,070 55,150 40,000 (84,820)
RD000G SD001G SD002G SE033G PG007G SE011G SE015G SE036G SE008G SE045G SE038G SE038G SG005G	Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development Planning Applications Conservation & Listed Build Sports Develop & Community Planning Applications & Advice Indoor Sports & Recreation	1,695,090 797,480 0 118,480 (58,150) 0 202,890 551,680 137,070 55,150 40,000 (84,820) (7,690)
RD000G SD001G SD002G SE033G PG007G SE011G SE015G SE036G SE008G SE045G SE038G SE038G SG005G	Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development Planning Applications Conservation & Listed Build Sports Develop & Community Planning Applications & Advice Indoor Sports & Recreation Community Infrasture Levy	1,695,090 797,480 0 118,480 (58,150) 0 202,890 551,680 137,070 55,150 40,000 (84,820) (7,690) (57,000)
RD000G SD001G SD002G SE033G PG007G SE011G SE015G SE036G SE008G SE045G SE038G SE005G SE005G	Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development Planning Applications Conservation & Listed Build Sports Develop & Community Planning Applications & Advice Indoor Sports & Recreation Community Infrasture Levy  Major and Special Projects: Major and Special Projects Growth Programme	1,695,090 797,480 0 118,480 (58,150) 0 202,890 551,680 137,070 55,150 40,000 (84,820) (7,690) (57,000)
RD000G SD001G SD002G SE033G PG007G SE011G SE015G SE036G SE008G SE045G SE038G SG005G SE005G	Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development Planning Applications Conservation & Listed Build Sports Develop & Community Planning Applications & Advice Indoor Sports & Recreation Community Infrasture Levy  Major and Special Projects: Major and Special Projects Growth Programme CIC - Staffing Costs	1,695,090 797,480 0 118,480 (58,150) 0 202,890 551,680 137,070 55,150 40,000 (84,820) (7,690) (57,000)  535,770 396,080 150,000 0
RD000G SD001G SD002G SE033G PG007G SE011G SE015G SE036G SE008G SE045G SE038G SE005G SE005G	Strategy and Policy Strategy - Staffing Costs Planning Policy Garden Town Local Land Charges Taunton BID Culture & The Arts Economic Development Planning Applications Conservation & Listed Build Sports Develop & Community Planning Applications & Advice Indoor Sports & Recreation Community Infrasture Levy  Major and Special Projects: Major and Special Projects Growth Programme	1,695,090 797,480 0 118,480 (58,150) 0 202,890 551,680 137,070 55,150 40,000 (84,820) (7,690) (57,000)  535,770 396,080 150,000

Cost/Ctr	Service Area	Draft Budget 2021-22 (£)
	External Operations & Climate Change Directorate	8,183,351

# Climate Change & Assets:

SG003G SG008G SG009G SG010G SG011G SG012G SG013G SG014G SG024G	Asset Management Asset Management Deane House Westpark Roughmoor Depot Brunel Way Depot West Somerset House Roughmoor Enterprise Centre Barnsclose Units Seaward Way	1,435,660 827,810 410,780 135,530 (25,610) 36,900 89,700 16,780 3,770 (60,000)
SD004G	Climate Change Climate Change	<b>723,110</b> 723,110
SG004G SG006G	Facilities Management Central Service Overheads Facilities Management	<b>250,190</b> 104,380 145,810
SF005G SF006G SF008G	Floods & Harbours Flood Defence & Land Drainage Harbours Coast Protection	<b>499,821</b> 401,451 87,370 11,000
SE032G SE043G	Licensing Licensing Taxi Licensing	( <b>39,070</b> ) 34,540 (73,610)
SE016G SE039G SE040G	Private Sector Housing Dog Warden Service Pollution Control Private Sector Housing	<b>243,660</b> 36,010 (8,120) 215,770
SE017G SE021G SE046G SF009G	Public Health Public Health Food Safety Welfare Funerals Pest Control	<b>567,520</b> 513,630 21,890 32,000 0

Cost/Ctr	Service Area	Draft Budget 2021-22 (£)
	Commercial Services:	
SF002G	Bereavement Services Bereavement Services	<b>(699,870)</b> (699,870)
CC001G CC002G CC003G CC007G CC009G CC010G	Major Contracts Leisure Partnership Building Control Partnership Street Cleaning Partnership Waste Partnership Major Contracts Fleet Management	6,576,710 535,160 58,060 1,197,060 4,403,160 198,520 184,750
CC005G CC006G	Parking Park & Ride Contribution Parking Partnership	(3,832,370) 200,000 (4,032,370)
SE035G	Planning Obligations Planning Obligations	<b>69,610</b> 69,610
FF000G RF000G SF001G SF004G SF007G SF021G SF022G SF010G	Street Scene & Open Spaces Localities - Operational Costs Localities - Staffing Costs Grounds Maintenance Community Parks & Open Spaces Nursery Trees Play Areas Operation Clean Sweep	2,259,790 10,710 0 289,510 1,554,500 84,690 177,860 102,520 40,000
SC005G	Emergency Planning Emergency Planning	<b>128,590</b> 128,590
Various	Technical Capital Accounting Adjustments	(2,301,110)
	Net Total Spending on Services	20,979,756